

# CME MASTER GUIDE To give you a head start!





DISPUUT



## **INTRODUCTION** Goal of this guide.

1

With the help of this guide we, the CME-Dispuut, want to help you get started on your journey as an CME student. By providing some practical information, a lot will become clear about the possibilities within your masters study.

Enjoy reading this CME Master Guide and we will see you around!

Kind regards,

The 10th CME Board Christian, Dominique, Misiu, Ynze and Annemieke

## **INTRODUCTION** Curriculum

|                                |             | Quartile 1   |  |   | Quartile 2  |        |            | Quartile 3                                       |      |          | Quartile 4                                      |      |  |  |  |  |
|--------------------------------|-------------|--|--|---|---|--------|------------|--|------|----------|---|------|--|--|--|--|
|                                | Code Course |  | ECTS   | Code  | Course  | ECTS   | Code       | Course   | ECTS | Code     | Course  | ECTS |  |  |  |  |
| Corner-stones                  | AR8002      | Legal and governance   | 7  | SPM8002   | Process management                                    | 7      | SPM8000    | Project management                               | 7    | CME1200  | Collaborative design and<br>engineering         | 7    |  |  |  |  |
|                                | CME2300     | Financial engineering  | 4  | CIE4130   | Probabilistic design                                  | 4      |            |  |      | CME2200  | Dynamic control                                 | 4    |  |  |  |  |
| Compulsory courses             |             |  |  | CME1210-14  | Infrastructure Asset Management                       | 7      |            |  |      | WM0312CT | Philosophy, technology<br>assessment and ethics | 4    |  |  |  |  |
|                                |             |  |  | EPA1433   | Intercultural relations and project<br>management     | 5      |            |  |      | CIE4030  | Methodology for scientific<br>research          | 3    |  |  |  |  |
|                                |             |  |  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | WM0212TU-   | CT: Technical writing/<br>Strategisch schrijven  | 2/3  |   |   |        |            |  |      | СТВ2410  | TBM: Waterbouwkunde                             | 5    |  |  |  |  |
| Deficiency courses             | WI1708TH1   | BK: Analyse 1  | 3  |   |   |        |            |  |      | WI2031TH | BK: Kansrekening en statistiek                  | 3    |  |  |  |  |
|                                | WI1807TH    | BK: Lineaire Algebra   | 3  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                |             | *ALL MSC COURSES AT THE TU DELFT OR ABROAD ARE POTENTIAL CME ELECTIVES. ALL ELECTIVES OUGHT TO BE APPROVED BY THE EXAMINATION COMMITTEE BEFORE YOU START THE COURSE. THE COURSES |  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | BELOW ARE   | EXAMPLES THAT HAVE BEEN AF   | PROVE  | D IN THE PAS  | T. OTHER ELECTIVES FROM TU DEL                        | FT CAN | BE FOUND O | N STUDIEGIDS.TUDELFT.NL.                         |      |          |   |      |  |  |  |  |
|                                | CME2100     | ntership 10  |  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | CIE4061     | Multidisciplinary project  | 10   | Only one of these courses is allowed as an elective course,<br>they are not restricted to a certain quartile. |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | CIE5050-09  | Additional Graduation Work   | 10   |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | CIE4120     | Information Systems for the<br>Construction Industry   | 4  | IN4086-14   | Data Visualization                                    | 6      | IN4152     | 3D Computer Graphics and<br>Animation            | 5    | CIE4480  | Integral System Design                          | 4    |  |  |  |  |
| Asset Management               | WI4138      | Decision Theory/Expert<br>Judgement  | 6  |   |   |        | CIE3380    | Infrastructure Management                        | 4    |          |   |      |  |  |  |  |
|                                |             |  |  |   |   |        | WI4050     | Uncertainty and Sensitivity<br>Analysis          | 6    |          |   |      |  |  |  |  |
| Infrastructure and Environment | AR0097      | Environmental Sustainability in<br>the Built Environment   | 4  | CIE4760   | Assessment of Transport<br>Infrastructure Systems     | 6      |            |  |      |          |   |      |  |  |  |  |
| Project Management             | CIE5981     | Forms of Collaboration in Civil<br>Engineering   | 4  | SPM9537   | Integrated Plant Management                           | 5      | CME5000    | Procurement of Large<br>Infrastructural Projects | 4    |          |   |      |  |  |  |  |
| risjeet menagement             |             |  |  | EPA1144   | Actor and Strategy Models                             | 5      |            |  |      |          |   |      |  |  |  |  |
|                                | AR0880      | Real Estate Valuation  | 7  | CIE4760   | Assessment of Transport<br>Infrastructure and Systems | 6      | CME5000    | Procurement of Large<br>Infrastructural Projects | 4    |          |   |      |  |  |  |  |
| Legal and Finance              | SPM9715     | Intermediate Economics   | 5  | WI3421  | Risk Management                                       | 3      |            |  |      |          |   |      |  |  |  |  |
|                                | SPM9716     | Cost-Benefit-Analysis: Theory<br>and Applications  | 4  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | Any         | course you would like to add**   | vou would like to add** Any course you would like to add** Any course you would like to add** Any course you would like to add** |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                |             |  |  |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | CME2000     | Graduation Thesis  | 32   |   |   |        |            |  |      |          |   |      |  |  |  |  |
|                                | 1           | the second s   |  |   |   |        |            |  |      |          |   | -    |  |  |  |  |

\* available in all guarters

\*\* Any course from any university that is related to CME and is not too broad or specific is a possible elective. For approval send an email to the examination committee or Jules Verlaan before the start of the course. The courses above are merely examples of courses that have been approved in the past. For more information about possible TU Delft electives, see studyguide.tudelft.nl

No rights can be derived from this document, for information contact Jules Verlaan

CME2001

Thesis Preparation

4

## **INTRODUCTION** Curriculum



The cornerstones and compulsory courses combined are good for 59 ECTS. Together with 25 ECTS of electives this part of the curriculum is designed to be passed in 1.5 years. The final two quarters will cover 36 ECTS for graduation.

This makes the total duration of the curriculum 2 years.



\* From now on the background color of pages refers to the colours shown in the curriculum at page beside.

## INTRODUCTION Structure.

The structure of this study guide will be as followed: firstly an introduction about the cornerstones and compulsory courses will be given. Secondly, describing the elective possibilities as a CME student. Thirdly some elaboration will be given in regard to the bridging program and deficiency courses which have to be done by Dutch students. And lastly some information with about the CME Dispuut and its purpose.

Cornerstones.

In general the cornerstone courses are time consuming. These courses form the basis of the CME program. By following the cornerstones you will acquire enough knowledge to assess projects from different perspectives. You will learn the basic properties of big international construction projects and factors caused the success or failure of completed projects.

#### **LEGAL & GOVERNANCE**

Estimate legal consequences of certain projects and how to govern different interests of stakeholders.

**Q1** 

#### **PROCESS MANAGEMENT**

What to do with different stakeholders and interests in a complex project environment, with time and political pressure.

**Q2** 

#### **PROJECT MANAGEMENT**

Learn to cope with the iron triangle Time, Cost and Quality alongside Scope. How to manage risks and how to plan your project.



#### **COLLABORATIVE DESIGN**

The definition of a pressure cooker, with tight deadlines a large scope and 25 ambitious students in one group.



## CURRICULUM Compulsory.

The compulsory courses are courses that give you more in depth knowledge about aspects of large projects. Combined these courses give you insight in economic considerations to start a project and how to cope with risk and maintenance of asset. In terms of social aspects of projects and some courses will give an intercultural approach and ethical considerations. Lastly, the compulsory courses will teach you fit for purpose tools in dynamic and complex projects.

| FINANCIAL ENGINEERING | PROBABILISTIC DESIGN,<br>INFRASTRUCTURE ASSET<br>MANAGEMENT<br>& INTERCULTURAL RELATIONS<br>AND PROJECT MANAGEMENT         |
|-----------------------|--|
| None<br>Q3            | DYNAMIC CONTROL OF PROJECTS,<br>PHILOSOPHY, TECHNOLOGY<br>ASSESSMENT AND ETHICS &<br>METHODOLOGY OF SCIENTIFIC<br>RESEARCH |

#### Electives.

#### <u>Electives</u>

- What is an elective?
- In the CME program you can fill 25 ECTS of free space. You can do this by following additional course, doing an internship or a multidisciplinary project.
- You can find pre-selected electives on the curriculum on **PAGE 10 and 11**.
  - These are specialisations that are suggested if you are interested in a certain field of work in the CME domain.
  - NOTE: all the electives are free the choose, so you DO NOT have to follow a specific specialisation, but you can choose your own combination of courses.
  - It is also possible to choose courses besides the pre-selected courses as long as they are in the CME domain.

#### - How do I manage my electives?

- First of all you need to apply for your electives at the board of examiners: fill in the electives application form! → "CME-4 Application form electives"
- Send an e-mail to Sandra Schuchmann s.c.m.schuchmann@tudelft.nl
- Start planning your electives, courses and graduation as soon a possible by using the schemes on **PAGE 10 and 11**.
- Internship / Multidisciplinary Project
- IDM notation

## **CURRICULUM** Deficiency Program.

#### 3.4. Schakelprogramma & Defficiency Program

- For Dutch students only, with a Dutch BSc. Are you an international student? Skip this chapter.
- For all students who have completed a HBO education there is a bridging program to meet the entry requirements of CME.
  - More information can be found : <u>hbodoorstroom.tudelft.nl</u>
    <u>http://studenten.tudelft.nl/informatie/faculteitspecifiek/citg/master/hbo-schakelopleidingen/hb</u>
    <u>o-schakelopleiding-msc-cme/</u>
    <u>http://studenten.tudelft.nl/informatie/faculteitspecifiek/citg/master/hbo-schakelopleidingen/for</u>
    <u>mulieren-schakelopleidingen-ctaescmetil/</u>
- For all students who have not studied *Technische Bestuurskune*, *Bouwkunde* or *Civiele Techniek* there is also a bridging program. For more information send an e-mail to <u>s.c.m.schuchmann@tudelft.nl</u>
- Students who have studied *Technische Bestuurskune*, *Bouwkunde* or *Civiele Techniek* have to do deficiency courses.

#### Potential schedule.

OUADTED 4

|        | Background: TPM                               |     |  |     |  |    |  |          |  |  |
|--------|---|-----|--|-----|--|----|--|----------|--|--|
|        | QUARTER 1                                     |     | QUARTER 2  |     | QUARTER 3                                |    | QUARTER 4  |          |  |  |
| 1      | Legal and Governance<br>Financial engineering |     | Process Management<br>Probablistic design              |     | Project Management<br>Electives          |    | Collaborative design<br>and engineering<br>Dynamic Control | 7<br>4   |  |  |
| YEAR   | Electives                                     | ±2  | (Intercultural relations<br>and project<br>management) |     | Methodology for<br>scientific research** |    | Philosophy, technology assessment and ethics               | 4        |  |  |
|        | TOTAL ECTS                                    | 11  |  | 11  |  | 10 | TBM:<br>Waterbouwkunde                                     | <b>5</b> |  |  |
|        | QUARTER 1                                     |     | QUARTER 2  |     | QUARTER 3                                |    | QUARTER 4  |          |  |  |
|        | Electives                                     | ±14 | Thesis Preparation<br>Infrastructure Asset             | 4   | Graduation Thesis                        |    | Graduation Thesis  | 32       |  |  |
|        |   |     | Management<br>Intercultural relations<br>and project   | 7   |  |    |  |          |  |  |
| YEAR 2 |   |     | management   | 5   |  |    |  |          |  |  |
| X      | TOTAL ECTS                                    | 0   |  | 16  |  | 16 |  | 16       |  |  |
|        |   |     | ** Turn in in Q4, but i                                | mak | te the papers in Q3                      |    |  |          |  |  |

# | TPM

# I INTER-

|        | QUARTER 1             |     | QUARTERZ   |        | QUARTER 3                                  |     | QUARTER 4   |        |
|--------|-----------------------|-----|--|--------|--|-----|---|--------|
|        |                       |     |  |        |  |     | Collaborative design  |        |
|        | Legal and Governance  | 7   | Process Management   | 7      | Project Management                         | 7   | and engineering   | 7      |
|        | Financial engineering | 4   | Probablistic design  | 4      | Electives                                  | ±6  | Dynamic Control   | 4      |
| YEAR 1 | Electives             | ±4  | (Intercultural relations<br>and project<br>management)                                     |        | (Methodology for<br>scientific research**) | (3) | Philosophy, technology<br>assessment and ethics<br>Methodology for<br>scientific research | 4<br>3 |
|        | TOTAL ECTS            | ±15 |  | 11     |  | ±13 |   | 18     |
|        | QUARTER 1             |     | QUARTER 2  |        | QUARTER 3                                  |     | QUARTER 4   |        |
|        | Electives             | ±15 | Thesis Preparation   | 4      | Graduation Thesis                          |     | Graduation Thesis   | 32     |
| YEAR 2 |                       |     | Infrastructure Asset<br>Management<br>Intercultural relations<br>and project<br>management | 7<br>5 |  |     |   |        |
| ¥      | TOTAL ECTS            | ±15 |  | 16     |  | 16  |   | 16     |

QUARTER 3

QUARTER 4

BACKGROUND: INTERNATIONAL, OR FOR DUTCH OTHER THEN CV BK OR TPM

OUARTER 2

#### Potential schedule.

11

Those schedules can be seen as examples to divide the 120 ECTS in two years. BK

|                      | BACKGROUND: BK                    |    |  |             |                               |     |   |     |
|----------------------|-----------------------------------|----|--|-------------|-------------------------------|-----|---|-----|
|                      | QUARTER 1                         |    | QUARTER 2  | QUARTER 4   |                               |     |   |     |
| Legal and Governance |                                   |    | Process Management<br>Intercultural relations                                    | 7           | Project Management            | 7   | Collaborative design<br>and engineering   | 7   |
|                      | Financial engineering             |    | and project<br>management  | 5           | Electives                     | ±4  | Dynamic Control   | 4   |
| YEAR 1               |                                   |    |  |             |                               |     | Philosophy, technology<br>assessment and ethics<br>Methodology for<br>scientific research |     |
|                      | (Analyse 1) (<br>Lineaire algebra |    | (Kansrekening en<br>Statistiek)<br><b>Analyse 1</b>                              |             | Kansrekening en<br>Statistiek |     | (Kansrekening en<br>Statistiek)   | (3) |
|                      | TOTAL ECTS                        | 14 |  | 15          |                               | ±14 |   | 18  |
|                      | QUARTER 1                         |    | QUARTER 2  |             | QUARTER 3                     |     | QUARTER 4   |     |
| AR 2                 | Electives ±                       |    | Thesis Preparation<br>Infrastructure Asset<br>Management<br>Probabilistic design | 4<br>7<br>4 | Graduation Thesis             |     | Graduation Thesis   | 32  |
| Ϋ́Ε                  | TOTAL ECTS                        | 12 |  | 15          |                               | 16  |   | 16  |

| Background: Civil |                       |      |                                      |    |                    |     |                        |     |  |  |
|-------------------|-----------------------|------|--------------------------------------|----|--------------------|-----|------------------------|-----|--|--|
|                   | QUARTER 1             | C    | QUARTER 2                            |    | QUARTER 3          |     | QUARTER 4              |     |  |  |
| 1                 |                       |      |                                      |    |                    |     | Collaborative design   |     |  |  |
|                   |                       |      |                                      | 7  | Project Management | 5   | 7 and engineering      | 7   |  |  |
| 1                 | Financial engineering | 4 F  | Probablistic design                  | 4  | Electives          | ±8  | Dynamic Control        | 4   |  |  |
| -                 |                       |      |                                      |    |                    |     |                        |     |  |  |
| AR                |                       | - 12 | Intercultural relations              |    |                    |     |                        |     |  |  |
| Å.                |                       |      | and project                          |    |                    |     | Philosophy, technology |     |  |  |
|                   |                       | n    | management) (5                       | 5) |                    |     | assessment and ethics  | 4   |  |  |
| 1                 |                       |      |                                      |    |                    |     | Methodology for        |     |  |  |
| 1                 |                       |      |                                      | -  |                    |     | scientific research    | 3   |  |  |
|                   |                       | 3    |                                      | -  |                    |     |                        | 10  |  |  |
|                   |                       | 14   | 11 (16                               |    |                    | ±15 |                        | 18  |  |  |
|                   | QUARTER 1             |      | QUARTER 2                            |    | QUARTER 3          |     | QUARTER 4              | 0.0 |  |  |
| 1                 | Electives ±14         |      |                                      | 4  | Graduation Thesis  |     |                        | 32  |  |  |
| 1                 |                       |      | nfrastructure Asset                  | -  |                    |     |                        |     |  |  |
| 1                 |                       |      | Management<br>ntercultural relations | 1  |                    |     |                        |     |  |  |
| 1                 |                       |      |                                      |    |                    |     |                        |     |  |  |
| N                 |                       |      | and project                          | 5  |                    |     |                        |     |  |  |
| R                 |                       | - 10 | management                           | 5  |                    |     |                        |     |  |  |
| YE/               | TOTAL ECTS +14        | 14   | 1                                    | 6  |                    | 16  | 3                      | 16  |  |  |
| Ϋ́Ε               | TOTAL ECTS ±14        | 14   | 1                                    | 6  |                    | 16  | 3                      | 16  |  |  |



Your graduation preparation and graduation thesis combined will get you the final 36 ECTS to finish your CME program. Follow the lecture of Rob Schoenmaker CME2001 Master Thesis Preparation. On the brightspace page of the course is explained how to prepare for this lecture.

At the office of Sandra you can find the graduation guide which will give you all the practical information you need for you graduation.

## CME DISPUUT About us!

#### Who are we & What's in it for you?

The CME Dispuut is an association of students for students. One of the main priorities of the Dispuut is to ensure that the quality of education is improved every year. For this we ask your active participation in feedback sessions (with free lunch). We also participate in the board of studies to make sure changes in the curriculum and courses are being reviewed. Besides education during your period studying CME, the CME Disput is a direct link to companies. We organize company cases, business tours and lunch lectures to make sure you can orientate yourself as much as possible. Then.. the fun stuff: We organize drinks and social activities to practise your network skills. No not really we just organize them for fun! We would love to see you there to get the most out you time at CME!

FREE COFFEE: At our "HOK" (Room 3.53) the office of the CME Disput you can get free coffee and meet your fellow students. Don't hesitate to stop by and chill on our comfortable couches with you freshly drafted coffee.

### CME DISPUUT What we do











# **T**UDelft

finance 🕸 bam ideas **AT OSBORNE** heijmans **%**0 **CRITICAL MINDS** Witteveen -🛆 носнтіє f Sentijn X Gemeente × Amsterdam management / advies Ingenieursbureau



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